

Author Notes Provided by Corresponding Authors

Xiao-hong Chen

Xiao-hong Chen is a professor and doctoral supervisor at Central South University, and is at the same time working as the president of Hunan Institute of Commerce. Her research areas include metal mineral resources utilization, and resource-conserving and environment-friendly engineering management, and decision theory.

This research was supported by the National Natural Science Foundation of China (71431006), and by the Ministry of Education Fund of Social Sciences (13JZD016).

Correspondence concerning this article should be addressed to Xiao-hong Chen, School of Business, Central South University, Changsha, 410083, China. Email: cxh_csu@163.com

Wen Ling

Wen Ling, was born in 1963. He holds a PhD of engineering. He is a professor, doctoral supervisor, national model worker and national outstanding post-doctorial candidate. He is listed in the New Century Talent Project and receives special government allowances of the State Council. He is the president & CEO of Shenhua Group Corporation Limited. His research interests and areas include coal-based energy engineering and engineering management.

Correspondence concerning this article should be addressed to Wen Ling, Shenhua Group Corporation Limited, Beijing, 100011, China. Email: lingw@shenhua.cc

An-lin Shao

An-lin Shao is the general manager of Ansteel Mining Group, president of the Metallurgical Mines Association of China, professor of engineering and dean of the Mining Institute of Liaoning University of Science and Technology. Shao proposed the “grade decision-based multi-system integration” engineering management mode and this mode had a successful application in the construction project in the eastern area with low-grade iron of Anshan Mine which is the first super large mine with low-grade iron. Shao undertook several research and development projects about mining and processing, promoting the development of the low-grade iron. Shao received 2 second-class prizes of the National Prizes for Scientific and Technological Progress, 1 first-class of the National Management Innovation Awards, and many prizes at provincial and ministerial levels. Shao has two invention patents and has published 4 books and as many as 15 articles in major journals. His research interests and areas include mining technology management, mining construction management, and innovation management.

This research was funded by the State Science and Technology Support Program (2013BAB02B08, 2015BAB15B01).

Correspondence concerning this article should be addressed to An-lin Shao, Ansteel Mining Group, Anshan, Liaoning, 114001, China. E-mail: alshao@163.com

Rong-hua Yi

Rong-hua Yi is a senior engineer, and registered supervision engineer at Guangzhou Construction Engineering Supervision Co., Ltd. Yi's research interests and areas include construction consultancy and supervision management.

Correspondence concerning this article should be addressed to Rong-hua Yi, Guangzhou Construction Engineering Supervision Co., Ltd., Guangzhou, 510030, China. E-mail: y rh_1969@qq.com